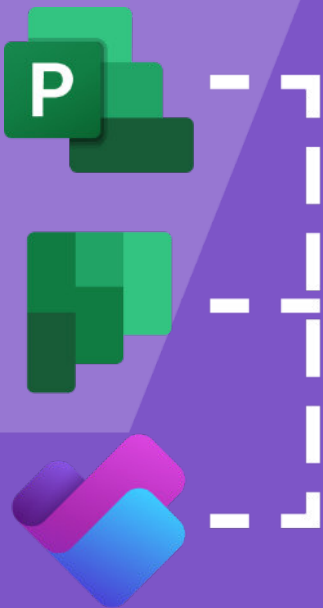




Project Online Migration Guide



All Active Projects

Name	%	Sche...		Today
Customer Survey	<input type="radio"/>			
Business Horizon Planning	<input type="radio"/>			
Transformation for Digital Twi...	<input type="radio"/>			
Digital Site Coordination	<input type="radio"/>			
Local Sourcing Platform	<input type="radio"/>			
Feasibility Study	<input type="radio"/>			
Finance360: Digital Future Re...	<input type="radio"/>			
NextGen Customer Experien...	<input type="radio"/>			
Archive Project	<input type="radio"/>			
New Office Location	<input type="radio"/>			
Digital Transformation	<input type="radio"/>			
Survey Project	<input type="radio"/>			

Project online is retiring, but your project success doesn't have to

Microsoft has announced that **Project Online (PWA) will retire on September 30, 2026** (end of sale for new customers on **October 1, 2025**). The change does not affect Microsoft Project Desktop or Microsoft Planner. Microsoft is shifting innovation to **Planner, Microsoft 365 Copilot, and the Project Manager agent**, and recommends customers plan a transition accordingly, with a clear direction to move towards **Planner Premium and the Power Platform** for their PPM needs.

At Altus, we recognise that Project Managers need the freedom to choose the right scheduling tool for each project. For complex initiatives, Microsoft Project Desktop remains the gold standard. For lighter-weight projects, Microsoft Planner and Planner Premium provide the flexibility and ease teams rely on every day.

Altus gives Project Online customers a modern, Microsoft 365 native path forward while preserving the MS Project Desktop synchronisation you enjoy in Project Online :

- 1) **Keep complex schedules in Microsoft Project Desktop and lightweight work in Planner/Planner Premium, Altus unifies them in one portfolio view** with consolidated timelines.
- 2) **Synchronise a single global resource pool** across all projects for true capacity and demand management.
- 3) **Run in your Microsoft tenant** with deep **Teams, Power BI, and Copilot** integration to **eliminate administration** and accelerate decisions with AI-driven PPM.

“With Altus, Beyond Bank has put an intuitive, powerful tool in the hands of every project manager while giving executives precise and up-to-date information and reporting across the full projects’ portfolio. This is helping the business make better decisions.”

PMO&CI Manager, Beyond Bank

In short, Altus delivers continuity for Project Online customers and the modern, AI-powered experience Microsoft is steering toward. Step into a future-proof, AI enabled environment that works seamlessly with your daily Microsoft 365 tools.

The natural successor to Microsoft Project Online

Project Desktop is alive and well, Project Online? Not so much.

Altus lets you keep Project Desktop for complex schedules, Planner Basic for simple schedules, and Planner Premium for medium-complexity schedules. Altus combines all schedules and unifies insights and visibility. Additionally, you can finally manage your global resource pool across all schedules.



Microsoft
Planner Premium



Microsoft
Planner Basic



Microsoft Project
Desktop



Microsoft Project Online
(retires September 2026)

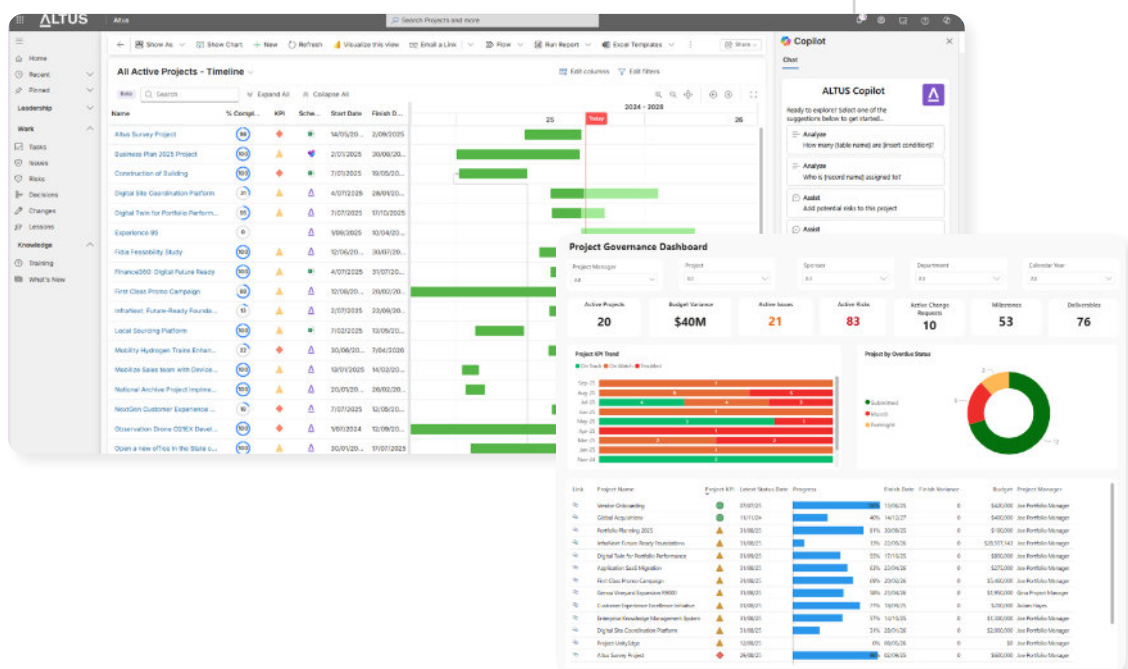
Real-time Sync

Planner Premium

Planner Basic

Project Desktop

Migrate your project
online data





Why Altus is the ideal replacement

When Microsoft announced the retirement of Project Online, Altus was already ahead, designed natively on Microsoft 365 and the Power Platform to deliver a modern, future ready alternative. Altus mirrors the trusted capabilities of Project Online while adding today's must haves: Schedule unification across tools like Project, Planner, and DevOps; AI-driven insights that eliminate administrative burden; and real-time alignment of all work with your organisational goals.

Unlike stand alone tools, Altus is embedded in your Microsoft 365 tenant secure, familiar, and easy to adopt. From project teams to executives, everyone gains a single, intuitive solution that turns work into outcomes. Altus doesn't just replace Project Online; it transforms how your organisation manages work in the age of AI.

"There has been a strong uptake of Altus across the department, with approximately 250 users and counting. The platform's user-friendliness and intuitiveness is one of the main reasons behind its adoption."

**Colin Munro, Project Manager
NSW Department of Customer
Service**



Familiar scheduling tools and unified work management

Complex project scheduling

Microsoft Project Desktop manages complex projects with advanced scheduling and resource pooling capabilities.

Simplified everyday planning

Microsoft Planner and Planner Premium offer tools for simpler projects and daily task management.

Agile work integration

Integration with Agile tools like Jira, DevOps, and Altus project initiatives.

Unified scheduling view

Altus consolidates schedules from various tools into one unified view giving a comprehensive organisational overview.

Seamless integration with Microsoft ecosystem

Native Microsoft 365 integration & security

Altus operates within your own Microsoft 365 tenant ensuring data never leaves your secure environment.

Integration with Microsoft tools

Altus integrates seamlessly with Copilot, Teams, SharePoint, Power BI, Word, Excel, PowerPoint, and Power Automate workflows.

AI-driven productivity

Leverage AI powered Microsoft Copilot to enhance productivity, eliminate administration and provide trustworthy guidance on your Project planning and execution.

Advanced resource, demand, and portfolio management

Resource management

Balance capacity, forecast demand, and optimise resource allocations effectively to meet business needs.

Demand management

Capture, assess, and prioritise new project requests for aligned and efficient project execution.

Execute and track your business goals

Use scenario planning and optimisation to make confident, data driven decisions that lead to the successful achievement of your business goals.

Governance and AI-driven PPM

Apply consistent governance with RAID tracking and dashboards, using AI to eliminate administration and predict outcomes.

A platform built for now, and the future of project management

Don't just replace Project Online, increase your effectiveness with a modern way of working in a fully supported and regularly updated platform. Altus provides a **1:1 replacement**, plus more. You get an AI-driven PPM platform, built in your own Microsoft 365 Tenant. Safe, secure and future-proof!



Your data, your rules, guaranteed

Altus runs entirely within your Microsoft 365 tenant, storing all data securely in your Dataverse. You own your data; Altus never sees it unless you explicitly grant access. It's seamless, sovereign, and built for your peace of mind.



AI driven project efficiency

The new platform improves project management efficiency and drives greater business value with Microsoft Copilot. We focus on making the vision of eliminating project administration a reality.



Seamless migration

Project Online has some great features, especially with its amazing MS Project Desktop schedule. We have the same capabilities making migration to Altus smooth, minimising disruption during transition.



Every 2 weeks we drive you forward

Altus provides fortnightly updates because your platform should never be outdated. Your IT update policy can be fully implemented using our Altus Admin Portal.



Build inside Microsoft 365, nothing should stand between you and your work

Altus is your Microsoft Native PPM solution, built on the Microsoft Power Platform and seamlessly integrating with Teams, SharePoint, Power BI, Copilot, MS Project Desktop, Planner, Excel, Word, PowerPoint and Outlook. You gain a single, connected experience where all your work lives.



Ongoing support, we can fix it before you think its broken

With Altus, you don't just get software, you gain a vigilant partner embedded in Microsoft 365. Through direct user feedback and proactive monitoring, our team resolves issues, often before you're aware of them, ensuring flawless performance, and peace of mind.

Native Integration with Altus for Microsoft 365

Altus integrates natively into your Microsoft investment, reducing user resistance utilising familiar Microsoft tools.



Altus for Microsoft Power Apps

Manage your initiatives on Microsoft PowerApps – the foundation of Altus. Our out-of-the-box, best-practice PPM solution gets you up and running fast, delivering immediate high-value results.



Altus for Microsoft Teams

Altus in Microsoft Teams means seamless collaboration. Create a dedicated Teams site or channel for each initiative and handle everyday tasks like timesheets effortlessly.



Altus for Microsoft Power BI

Altus powers instant visibility with optimised Power BI datasets and high-quality, goal-focused dashboards. Build custom reports easily in Power BI, or leverage Excel for reliable, ad hoc insights driving your journey to a data-driven organisation.



Altus for Microsoft Power Automate

Cut admin overhead with process automation. Digitise your processes to fine-tune operations. Altus for Power Automate offers ready-made templates to get you started.



All Data in Dataverse

All Altus data is stored in your Microsoft 365 environment using Microsoft Dataverse, ensuring you maintain full control and data sovereignty.



Altus for Microsoft Planner

Altus supports every project type. Use your preferred scheduling tool with Schedule Unification to consolidate key data – seamlessly managing schedules in Microsoft Planner, Planner Premium and Altus.



Altus for Microsoft Project

Altus provides native, two-way integration with MS Project Desktop allowing you to surface and unify schedules, resource pools and costs across your organisation, while your people still work in the tools they prefer.



Altus for Microsoft Word

Altus for Word synchronises your data with Word documents, eliminating administrative overhead and ensuring one set of trustworthy information for your project reports and documents, including version history.



Altus for Excel

Altus delivers a unified data model for Excel reporting, one reliable source for your insights.



Altus for Microsoft Copilot

Altus embraces the AI revolution. With Copilot enablement, our AI agents cut admin work and proactively support your initiatives. It's just the beginning of what's to come.



Key business benefits at a glance

Work in the tools your teams already use

Project Online doesn't integrate natively with modern Microsoft 365 tools. Altus connects seamlessly with **Teams, Power BI, Word, Excel, Planner, MS Project Desktop, SharePoint and Copilot**, letting project managers and executives manage work in familiar tools they already use daily.

ROI driver: Higher adoption, less resistance to change, and faster decision-making because work happens in familiar environments.

The right schedule tool for the right type of project

Project Online locks you into a single scheduling experience with MS Project Desktop. Altus unifies **MS Project Desktop, Planner, Planner Premium, and many others** into one consolidated portfolio view.

ROI driver: Eliminate silos, reduce duplication, and gain one reliable source of truth across all projects; traditional, agile, or hybrid.

Maximise existing license investment

If your organisation already owns PowerApps licenses, Altus consolidates project management into your existing Microsoft spend, delivering more value without adding new platform costs.

ROI driver: Leverage your existing technology spend.

Portfolio prioritisation and value delivery

Project Online offers limited portfolio-level insight. Altus enables **demand intake, scoring, scenario planning, and optimisation**, ensuring investment flows to the highest value projects.

ROI driver: Higher project success rates and improved return on strategic project spend.

Resource optimisation across your enterprise

Project Online struggles to handle a single, global resource pool across diverse tools since you are only able to use MS Project Desktop for resource management. Altus provides real-time capacity, demand forecasting, and utilisation tracking across all projects and schedule types.

ROI driver: Balance your resources, reduce under-/over-allocation, and increase productivity of existing staff.

AI-driven efficiency, data-driven decisions

Project Online requires heavy manual updates and status reporting without any AI or deeply integrated automation. Altus automates reporting, governance, and data collection with an AI-driven mindset, reducing administration and providing trustworthy, predictive insights to leaders to support objective decision making.

ROI driver: Save up to 90% on reporting production time, improve forecasting accuracy, and shift focus from admin to value creation.

Project Online to Altus Migrating your legacy systems

Legacy



Project Online



Project Desktop



SharePoint 2010



Legacy Platforms

PPM platform



As-is



Modern
workplace



Centralised data



ALTUS



PowerApps



Project Desktop



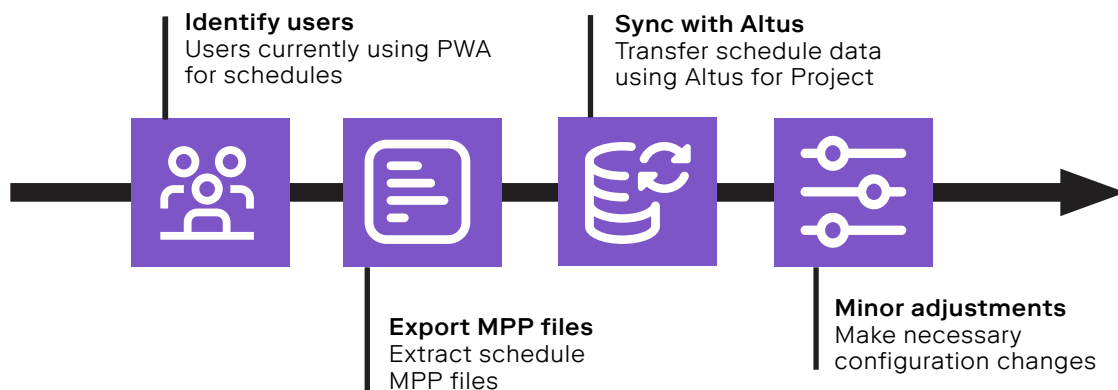
Teams + SharePoint



Dataverse

Altus users still on Project Online

Easiest migration pathway from Project Online to **Altus for Project**



Project Online users

Different scenarios and migration options

01

Legacy solution clients

Planning is currently in progress

Action required before **April 2026**

No longer have the fallback option of reverting to **OData**

02

If your organisation has configured Project Online

Transition will require detailed analysis and planning

Please contact Altus

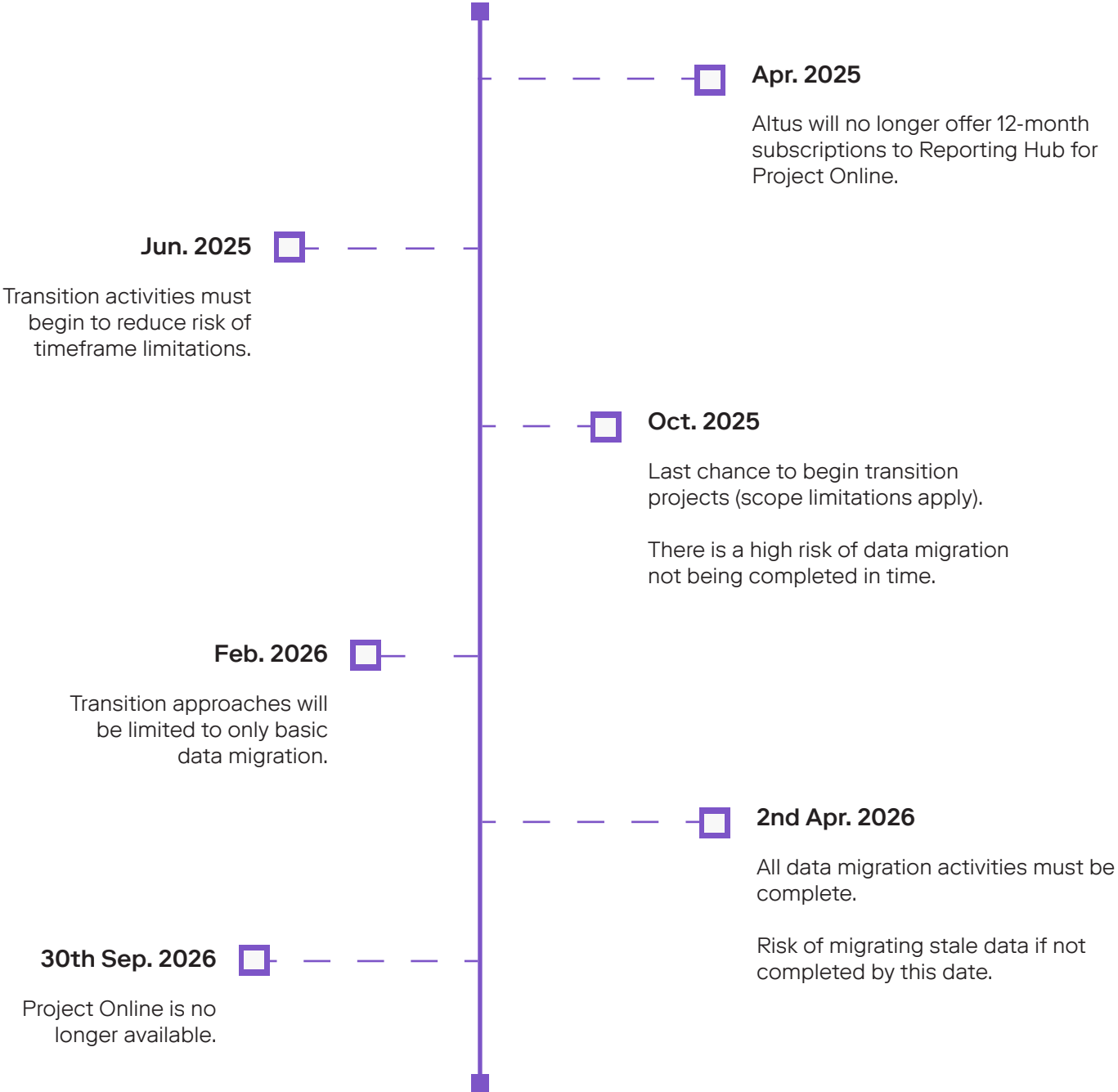
03

If Project Online is only used to publish schedules and access data

Microsoft now relies on Altus to provide this functionality

Planning your migration: Key dates

Microsoft has announced the retirement of Project Online in September 2026. This sets a clear deadline for all organisations currently using Project Online to transition to a new solution. Choosing the right solution and migration pathway is critical to balancing cost, risk, and long-term value. Altus provides smart migration strategies tailored to organisational needs, ensuring your investment in historical data, governance, and reporting continues to deliver value in a modern, AI-driven, Microsoft 365 environment.





Considerations

While migration is driven by technical necessity; it's a timely opportunity to make a strategic decision around your future PPM platform. Your legacy Project Online content like project artefacts, documentation, workflows etc. is more than data, it's institutional knowledge and future value. At Altus, we guide you in choosing the strategy that fits your organisation's maturity, complexity, and value profile.

Area	Key challenge	High-level requirement	Opportunities
Project schedules	Custom schedule data may require additional effort to migrate	Schedule synced or recreated in Altus	Improve active project scheduling approaches
Workflow data	Recreating workflow data, processes and automation	Workflows to be created in Altus	Refactor and improve workflows and automation
Resource allocations	Resource allocation data is complicated	Resource allocation data needs to be mapped to enable transfer	Improve resource capacity and demand management
SharePoint documents	Linking existing project document libraries to projects may require mapping	Linking existing project documents to Altus projects	Update information architecture to improve discoverability, management and quality
Reporting	Existing data models and visuals may not take advantage of new capabilities	Existing data models and reports refactored to use the Dataverse	New, rich reporting capabilities and dashboards with AI Copilot integration
Registers	Project Registers you maintain for initiatives need to be migrated, allowing us to trend, learn from the past, and give AI data for reasoning	Data Driven Decision making based on historical registers	Let your AI-driven PPM Solution to be a copilot for your team providing them with insights based on experience and lessons learned

Tailored migration plans for every situation

Active projects migration clients

You want rapid deployment and minimal disruption.

Key benefits:

Fast adoption, reduced migration effort, immediate value, minimal complication.

Full historical migration

You value the preservation of historical data and artefacts.

Key benefits:

Institutional memory preserved, deeper predictive insights for AI Driven PPM, continuity of reporting and trend analysis.

Custom migration

You have unique workflows, external system integrations, regulatory compliance requirements or otherwise non-standard needs.

Key benefits:

Precisely aligned to your business, essential functionality preserved, tailored to your business goals.

Each migration path requires a different level of effort in terms of time, data cleanup, historical content migration, and workflow setup. We will guide you through estimating both cost and duration so you understand the impact clearly before deciding.

We help you evaluate whether your historical artefacts offer future strategic advantage, such as trend forecasting, compliance audit trails, or AI-driven governance, versus the cost of moving them over.

We have migrated many Project Online instances and have proven migration options helping you to transition with as little disruption as possible.

“Already, we are seeing the benefits. We have 34 project managers reporting consistently, with the ability to rapidly aggregate this information and report accurately without delays, sponsors and project managers are using Altus on a daily basis, and we have made great progress integrating scheduling and task management tools (Microsoft Project and DevOps).”

Program Director, Mater Group

Altus to Project Online: Migration strategies

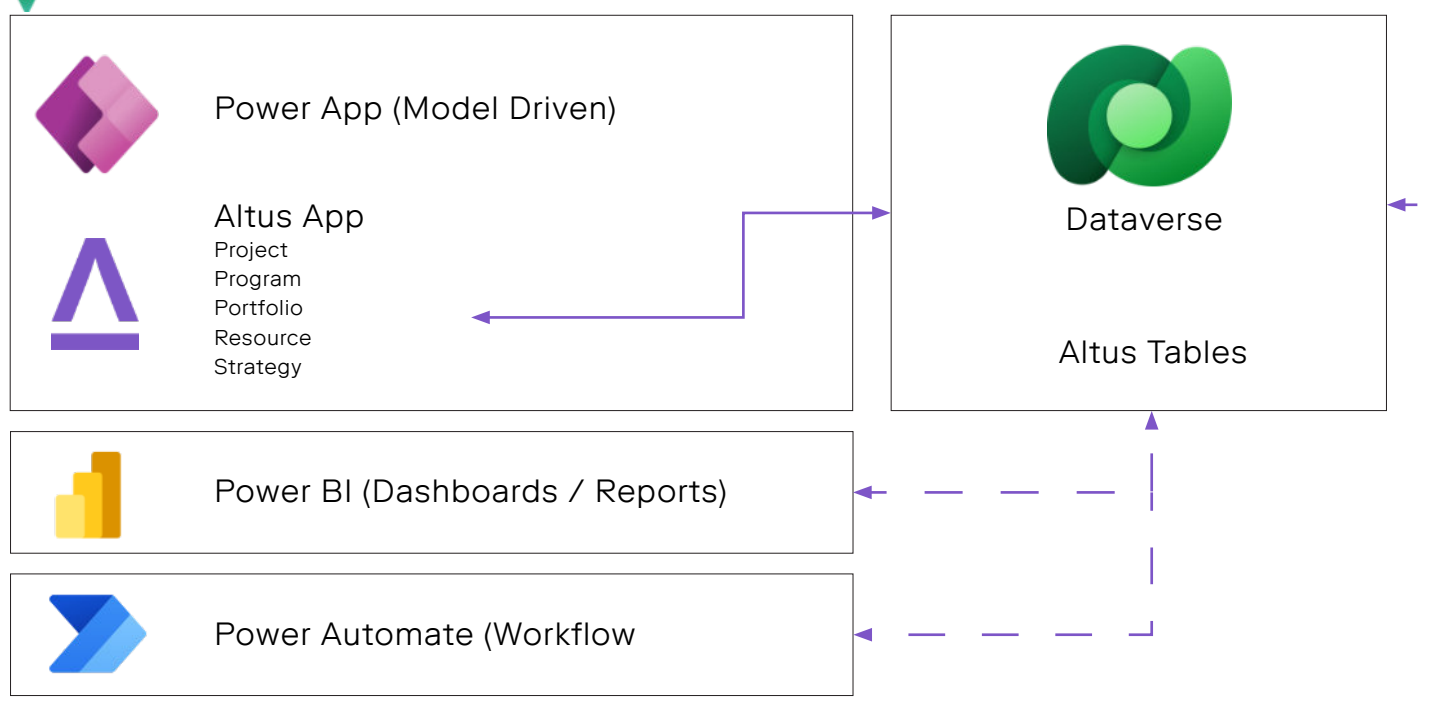
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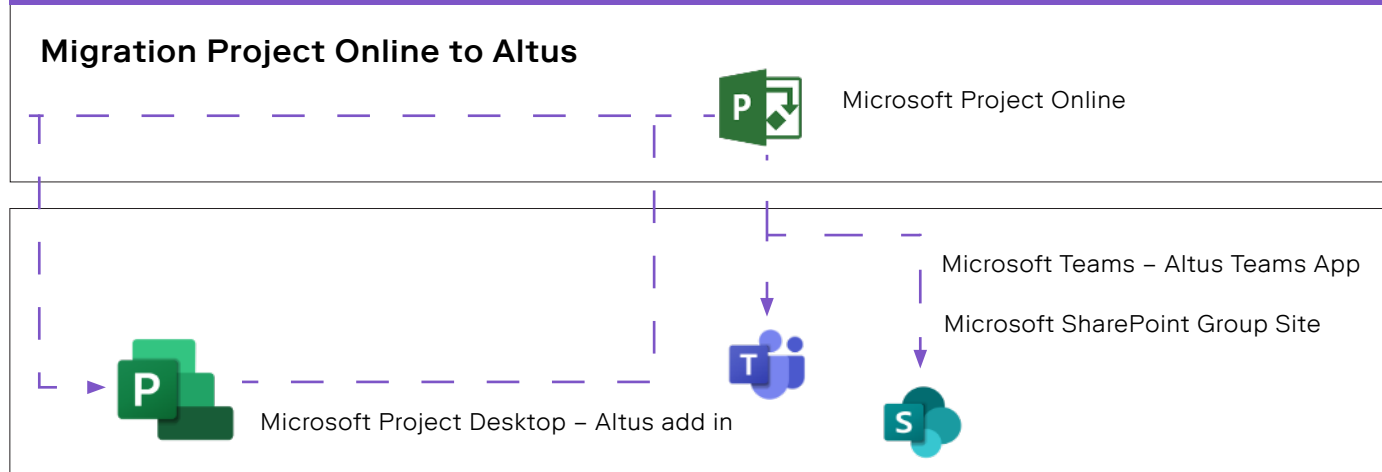
Your Microsoft 365 Tenant



Power Platform Environment



Migrate all your Project Online content into Altus, preserve your past and empower your AI future



Our Migration process roadmap



Discovery assessment

Initiate contact with Altus to determine the optimal migration strategy tailored to your needs.



IT readiness

Collaborate with your IT team to verify that Microsoft 365 tenant, licenses, and permissions are fully prepared for migration.



Data priorities

Identify and prioritise critical data and artefacts, including projects, documents, metadata, and historical records, to ensure essential information is migrated.



Cost & timeline estimate

Work with Altus to develop a detailed estimate of migration costs, required effort, and a realistic project schedule for your selected migration path.



Pilot/test migration

Execute a test migration of a representative data subset to validate data integrity, workflow functionality, and resource mapping accuracy.



Go live

Complete the full migration, launch the new environment, and implement ongoing monitoring and optimisation for sustained performance.

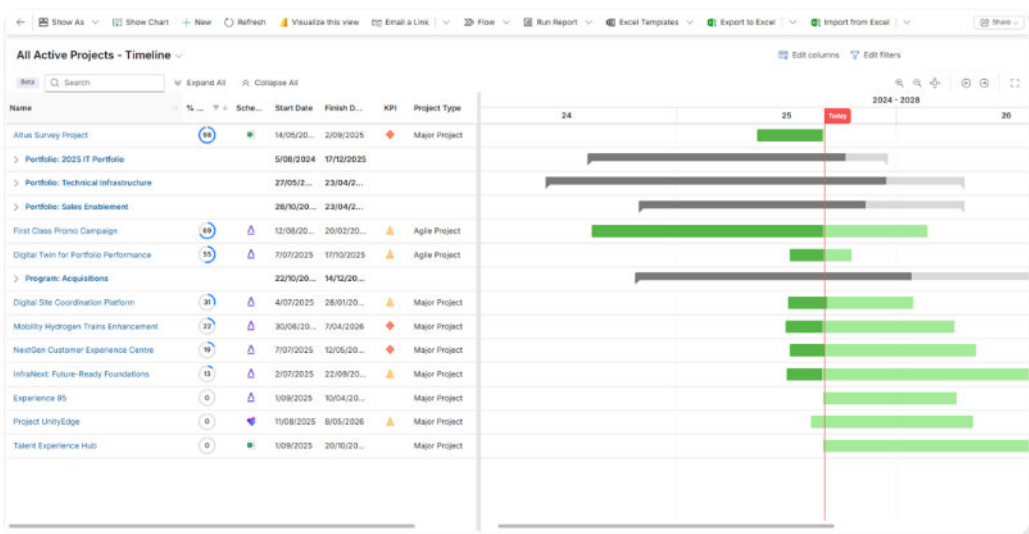
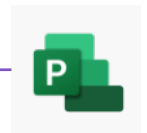
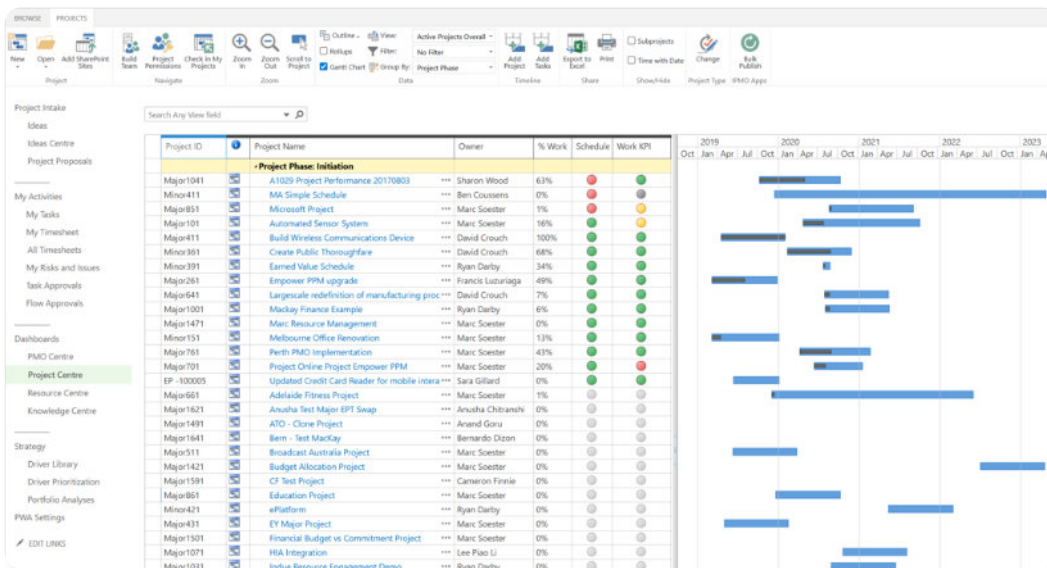


Q&A

**Migrating and using
Altus as a Project
Online user**

Do you have the equivalent to the Project Online Project Centre?

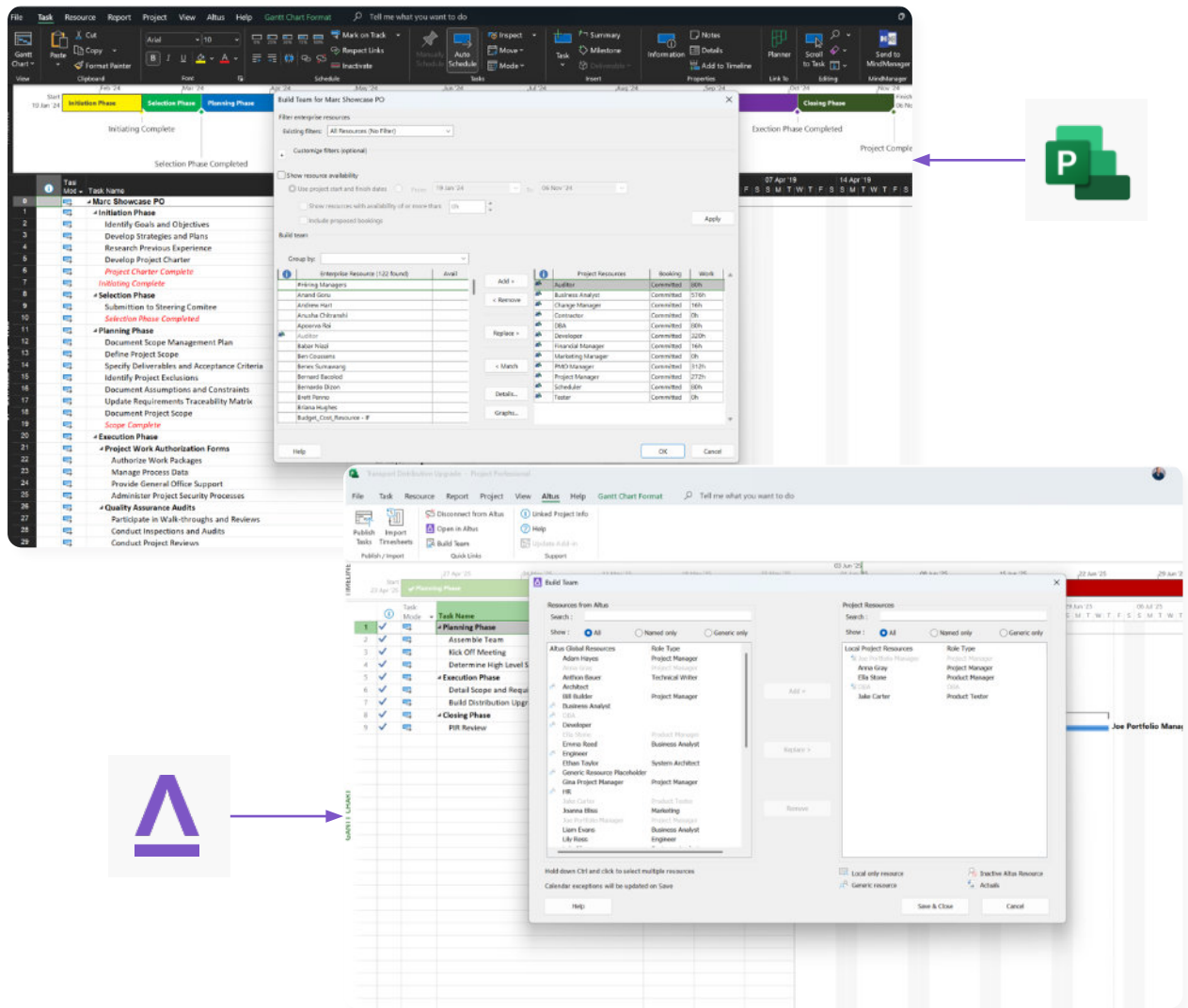
Yes Altus has the Altus Timeline as the equivalent.



The Project Centre in Project Online Vs Project Timeline in Altus (Altus also includes Programs and Portfolios)

Can I continue to use MS Project Desktop just like in Project Online?

Yes, Altus for MS Project Desktop enables you to manage your project in your Project Desktop schedule with the ability to assign resources from your global resource pool with Cost Management and Timesheet actual import, just like you are used to in Project Online.



MS Project user experience with Project Online Vs MS Project generic user experience with Altus. Both enable the usage of one global resource pool.

Does Altus have timesheets like Project Online?

Yes, Altus has the same timesheet capability. Timesheet actuals can be synchronised with your MS Project Desktop Schedule and actual cost will automatically be updated within your Altus Project.

Additionally your users can enter a comment by day in your timesheet, something Project Online was not able to do.

The image displays two screenshots of timesheet software. The top screenshot shows the Altus interface, which includes a navigation sidebar on the left with categories like 'Project Intake', 'My Activities', and 'Dashboards'. The main area features a table with columns for 'Project Name', 'Comments', 'Time Type', and days of the week (Mon 1/09 to Sun 7/09). A purple arrow points from a Microsoft Project icon to the right side of the Altus interface. The bottom screenshot shows the Project Online interface, which has a top navigation bar and a main table with columns for 'Project/task', 'Total', and days of the week (Mon 1/09 to Sun 1/09). A purple arrow points from the Altus interface to the Project Online interface.

Project Online Timesheet experience Vs Altus Timesheet experience.
Altus timesheet also available in Microsoft Teams.

Can Altus update the MS Project schedule with timesheet actuals?

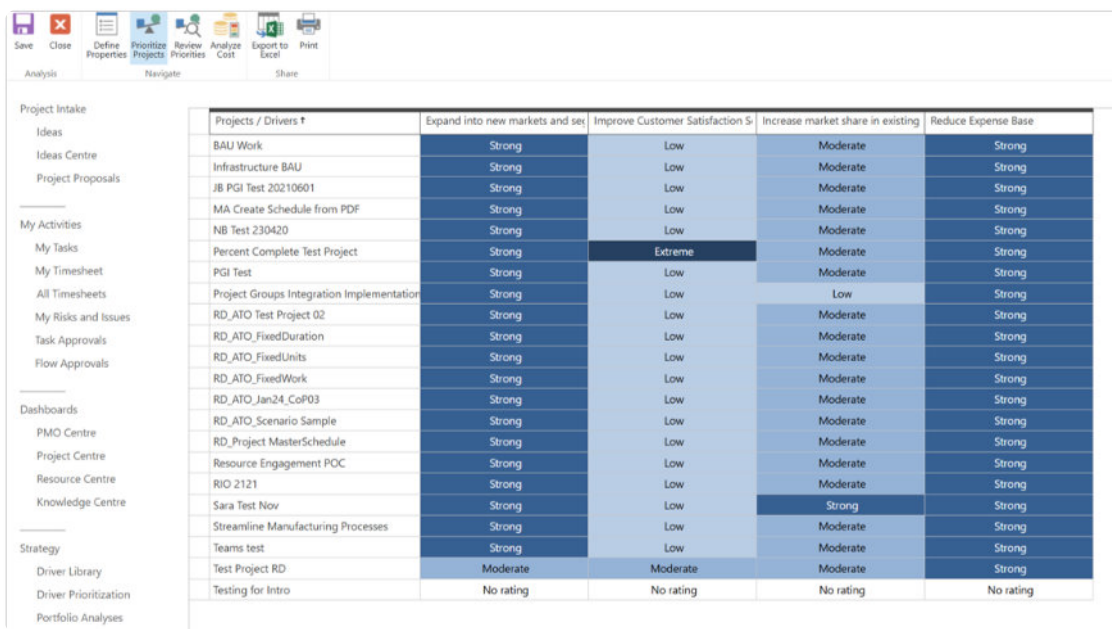
Yes, Altus allows users to synchronise the actual hours from the Altus timesheet into MS Project Desktop. No double handling and one source of truth.

The image displays two software interfaces side-by-side. On the left is the Altus software interface, showing a project schedule with columns for 'Task Name', 'Previous Start', 'Start', and 'Finish'. On the right is the Microsoft Project software interface, showing a Gantt chart for a project named 'Residential Construction'. A red arrow points from the Altus interface towards the MS Project icon in the top right corner of the overall image.

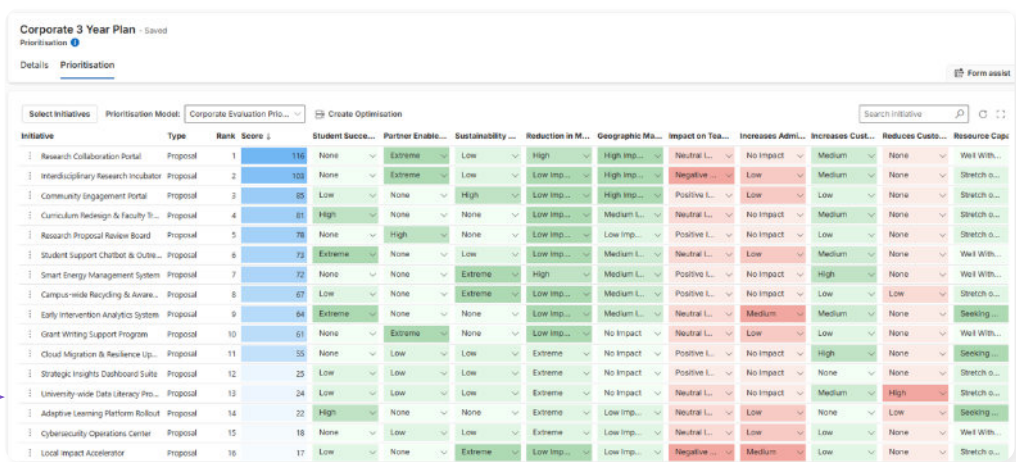
Project Online Timesheet actual synchronisation into MS Project Vs Altus Timesheet actual synchronisation into MS Project

Can Altus prioritise projects like Project Online?

Yes and more. Altus allows you to prioritise your projects, proposals and ideas.



The screenshot shows the Project Online interface with a table of projects. The table has columns for 'Projects / Drivers', 'Expand into new markets and set', 'Improve Customer Satisfaction S', 'Increase market share in existing', and 'Reduce Expense Base'. The rows list various projects like 'BAU Work', 'Infrastructure BAU', 'JB PGI Test 20210601', etc., with priority ratings such as 'Strong', 'Low', 'Moderate', and 'Extreme'.

The screenshot shows the Altus 'Corporate 3 Year Plan' interface. It features a table with columns for 'Initiative', 'Type', 'Rank', 'Score', 'Student Success', 'Partner Enable...', 'Sustainability', 'Reduction in M...', 'Geographic Ma...', 'Impact on Tea...', 'Increases Admi...', 'Increases Cust...', 'Reduces Cust...', and 'Resource Cap...'. The table lists various initiatives like 'Research Collaboration Portal', 'Interdisciplinary Research Incubator', etc., with detailed status indicators for each category.

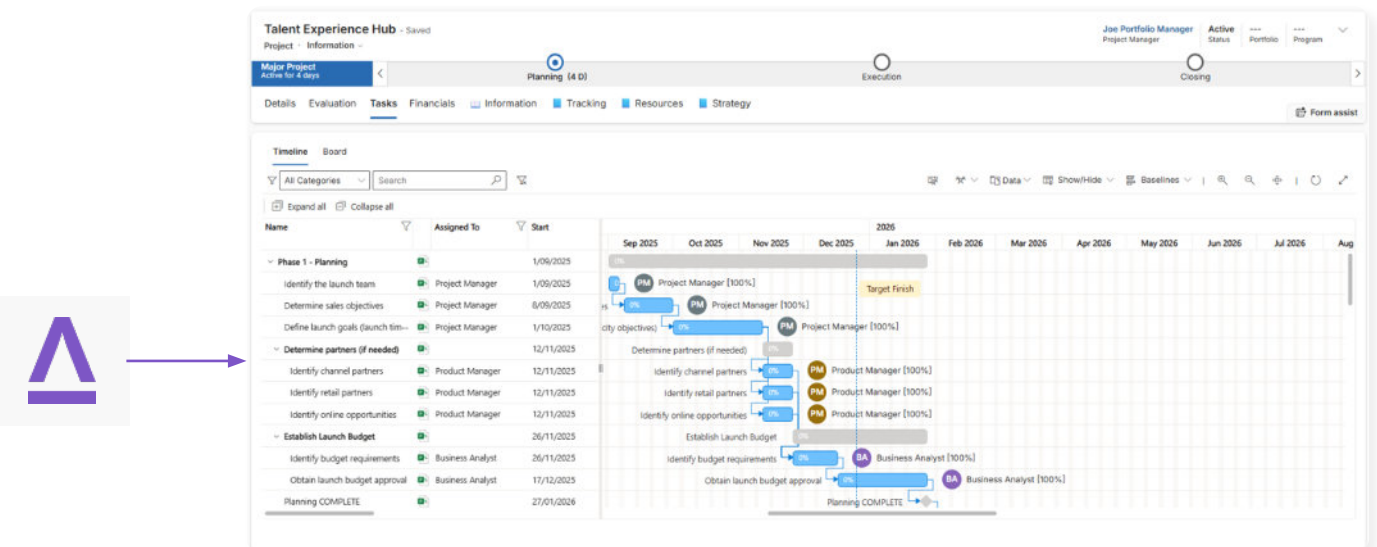
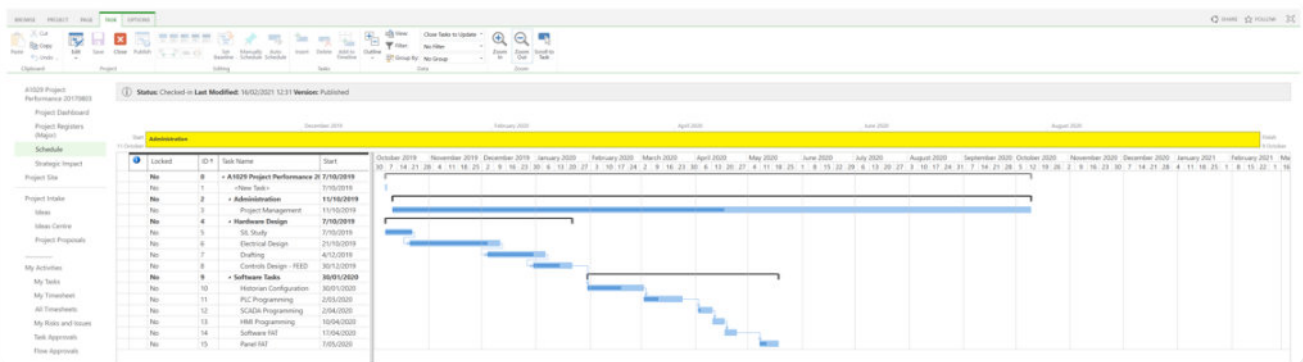


Project Online project prioritisation Vs Altus project prioritisation Model

Altus addition = multiple prioritisation models possible for more accurate prioritisation planning

Do I have to use MS Project Desktop or can I use the Web version?

Altus provides a native schedule allowing you to manage your schedule in a browser. Additionally, you will see all MS Project Schedules in the Altus Web browser plus you can use Microsoft Planner basic and premium to manage your projects if MS Project Desktop is too complex.



Project Online Schedule experience Vs Altus Schedule experience

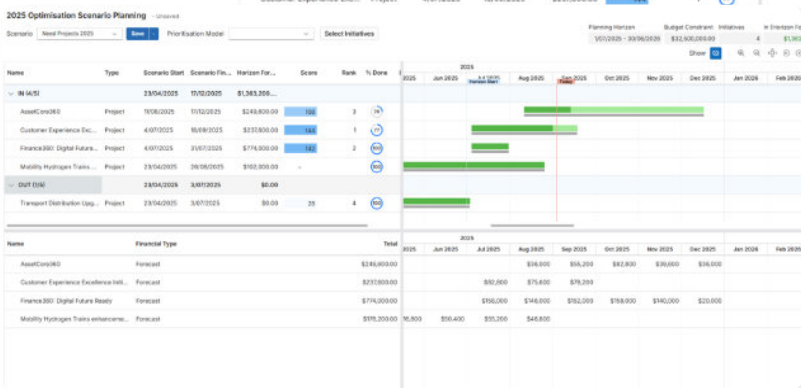
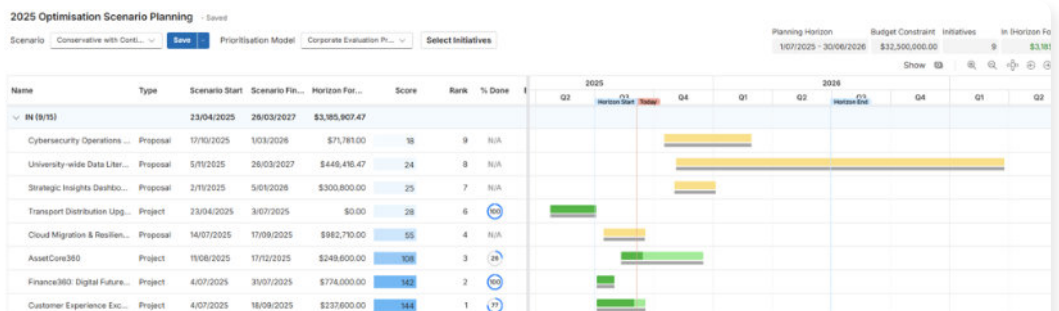
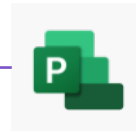
Altus addition = Altus enables to synchronises with all Microsoft schedule tools natively and has its own native schedule for users that don't have a schedule tool.

Can Altus have 'what if' scenario planning?

Yes and more. Altus enables you to create time phased 'what if' scenario planning.

Manage your organisational constraints based on your resource pool and your financial budget.

Metrics		Projects						
Cost Limits	Modify	Project Name	Priority 4	Force in/out	Proposed C	Moved in/c	Enterprise Project Type Name	Workflow Stage
Proposed Costs	\$41,000.00	Selected Projects		95.38%	\$40,000.00			
Totals	Modify	Percent Complete Test Project	7.55%	Auto	\$0.00	Unchanged	Enterprise Project	
Projects Selected	20	Sara Test Nov	5.5%	Auto	\$0.00	Unchanged	Enterprise Project	
Strategic Value	95.38%	Infrastructure BAU	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
Proposed Costs	\$40,000.00	JB PGI Test 20210601	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
Efficient Frontier Strategic Alignment		MA Create Schedule from PDF	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		NB Test 230420	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		PGI Test	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		RD_ATO Test Project 02	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		RD_ATO_FixedDuration	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		RD_ATO_FixedUnits	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		RD_ATO_FixedWork	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		RD_ATO_Jan24_CoP03	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		RD_ATO_Scenario Sample	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		RD_Project Master Schedule	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		Resource Engagement POC	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		RIO 2121	4.62%	Auto	\$0.00	Unchanged	Enterprise Project	
		Streamline Manufacturing Processes	4.62%	Forced In	\$40,000.00	Unchanged	Enterprise Project	
		Teams test	4.62%	Auto	\$0.00	Unchanged	Major Project	
		Test Project RD	4.43%	Auto	\$0.00	Unchanged	Enterprise Project	
		Project Groups Integration Implement...	4.03%	Auto	\$0.00	Unchanged	Enterprise Project	
		Unselected Projects	4.62%		\$100.00			
		BAU Work	4.62%	Forced Out	\$0.00	Forced on	BAU Work	




Project Online What If Scenario Vs Altus What if Scenario

Altus addition = time phased financial horizon planning, time phased resource optimisation capability



ALTUS

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